		INTERVENTION LOGIC				
RESULTS		**IMPACT (Overall Objective)**			Sources of verification	Comments
		To save lives, alleviate suffering and protect human dignity in humanitarian crises		Total # of beneficiaries by gender Result 2018: Total: 8,600,013 F: 4,348,203 M: 4,251,810	Global Output and Outcome Reporting System (GORS)	Humanitarian crises are dynamic. The result from 2018 can't serve as a baseline, as the nature of the situations we respond to and our interventions are likely to differ in 2020.
	#	**OUTCOME (Specific Objective)**	#	**OBJECTIVELY VERIFIABLE INDICATORS**	**SOURCES OF VERIFICATION**	**COMMENTS** **Please note that NRC will continue to provide NMFA with results of all mandatory output and outcomes for each country office through the results portal/dashboards. In this overall results framework, we are including some examples of those indicators which will be made available to NMFA in our reporting. It is important to underline that these are not the priorities and we are not reducing our reporting requirements. Please also be aware that NRC's M&E framework is adaptive and flexible. This means that based on evidence, indicators may be updated within the agreement period.**
	1.	Camp Management	1.a	% of camps/sites/neighbourhoods with community representation structures observed to be active after time x	Global Output and Outcome Reporting System (GORS)	Outcomes are not aggregated at the global level. The results relating to core competencies will
	2.	Education; Accelerated education	2.a	% of completing learners who pass the final alternative education programme exam/assessment at target level (this	Global Output and Outcome Reporting System (GORS)	therefore be specific for the respective countries. These outcome indicators do not require

			indicator is used when NRC administers the exam/assessment. This should always be based on national standards where these exist.)		baseline. Targets are set by countries in January 2020. Where relevant, results will be broken down by gender.
3.	Education; Youth	3.a	% of completing learners who pass the final programme exam	Global Output and Outcome Reporting System (GORS)	
4.	Information, counselling and legal assistance; Exercise of Housing, Land and Property (HLP) rights	4.a	% of beneficiary households (HH)/individuals who report possessing X document for HLP rights	Global Output and Outcome Reporting System (GORS)	
		4.b	% of beneficiaries who report possessing civil documentation as a result of NRC's services		
5.	Information, counselling and legal assistance; Obtaining civil and identity documentation	5.a	% of beneficiaries who report possessing civil documentation as a result of NRC's services	Global Output and Outcome Reporting System (GORS)	
6.	Livelihoods and Food Security; Meet basic needs	6.a	% of the target HHs with acceptable Food Consumption Score (FCS) at end of implementation	Global Output and Outcome Reporting System (GORS)	
7.	Livelihoods and Food Security; Productivity food	7.a	% of the target HHs with moderate or severe hunger	Global Output and Outcome Reporting System (GORS)	
8.	Shelter and settlements; Permanent housing	8.a	% of permanent shelters occupied by intended beneficiaries after 3 months of hand-over	Global Output and Outcome Reporting System (GORS)	
9.	Shelter and settlements; Temporary housing	9.a	% of temporary shelters occupied by intended beneficiaries within 1 month of hand-over	Global Output and Outcome Reporting System (GORS)	
10.	Shelter and settlements; Transitional housing	10.a	% of transitional shelters occupied by intended beneficiaries within 3 months of hand-over	Global Output and Outcome Reporting System (GORS)	
11.	Water, sanitation and hygiene promotion	11.a	% of beneficiary households who report using latrines or toilets or other safe faecal disposal options the last time they defecated	Global Output and Outcome Reporting System (GORS)	
12.	Water, sanitation and hygiene promotion	12.a	% of beneficiaries who report using a sufficient amount of safe water for daily use	Global Output and Outcome Reporting System (GORS)	

			(e.g. drinking, cooking and hygiene) relating to outcome Increased Supply of Safe Water	
13.	Water, Sanitation and Hygiene Promotion	13.a	% of beneficiary households who report or are observed using soap and water for handwashing	Global Output and Outcome Reporting System (GORS)
14.	More people in neglected crises reached	14.a	# of people reached in neglected crisis	NRC's annual list of neglected crises Global Output and Outcome Reporting System (GORS)
15.	Protection strengthened in programmes	15.a	Narrative update Status 2018. Protection Roadmap and Safe Programming Minimum Standards developed.	Narrative report provided by NRC's Global Manager on Protection
16.	Global humanitarian policy The importance of protecting principled humanitarian action and adherence to International Humanitarian Law is considered by UN SC, States, donors and internally, including in the development of counterterrorism measures (sanctions regimes, counterterrorist financing regulations, and donor agreements)	16.a	Sanctions regimes, counterterrorism (CT) financing regulations and donor agreements contain wording reflecting the importance of protecting principled humanitarian action and adherence to IHL (in collaboration with Field Operation, Organisational Development and Representation Offices)	Public documents by decision-makers and other relevant documents
17.	Strengthened risk management and duty of care	17.a	Average Country Office compliance score on health, safety and security (HSS) standards Status 31 August 2019: 86% (Target: Above 84%)	Triannual reports from the country offices
18..	Country-driven advocacy strengthened The rights of people affected by conflict in countries where NRC operates are protected and parties to the conflict abide by International Humanitarian Law.	18.a	# of examples where an actor has changed a policy/position/practice and NRC has advocated for such a change, related to protection of civilians and access to humanitarian assistance (Target: 3)	News articles, new laws and regulations (if applicable), public comments by decision makers, and other relevant documents
19.	Increased capacity to respond to emergencies	19.a	# of high-quality Rapid Response Mechanisms (RRM) in acute humanitarian	Global Output and Outcome Reporting System (GORS)

			crisis, in which NRC takes part (Target: 10 countries)	NRC field teams, UN OCHA, donors of each specific RRM (ECHO, UNICEF, NMFA, etc.), field visits by NRC Emergency Response Section and NMFA
20.	More people reached in hard-to-reach areas	20.a	Narrative update Status 2018. Global Roadmap focusing on three goals; 1) Getting and maintaining humanitarian access; 2) Delivering sustained and quality programming in hard to reach areas; 3) Evidence-based advocacy. NRC has finalised classification of hard-to-reach areas, and we are piloting a methodology to quantify % programmes in H2R areas in 2020.	Narrative report provided by NRC's Global Programme Development Manager Hard-to-Reach (H2R)/Access
21.	Increased use of cash	21.a	% of households who report being able to meet all of the basic needs of their household Please note that this indicator relates to multi-purpose cash (MPC) only. We also have indicators on use of cash in relation to specific core competencies. All data in this regard will be made available to NMFA upon reporting.	Global Output and Outcome Reporting System (GORS)
22.	Standardised approach to market analysis is consistently used by logistics, support and Core Competency team	22.a	The RACI (overview indicating who is Responsible, Accountable, to be Consulted and to be Informed) is signed off by all sectoral directors	Internal directives and guidance
		22.b	Standard Operating Procedure for market assessment and analysis exist in different languages, by the end of year 2 (Target: 4 different languages)	
		22.c	Logistics officers know about the SOP and have used them once over the past 6 months by the end of year 2 (Target: 50%).	
23.	Children and youth are able to participate in	23.a	# country offices (COs) using developed	Country office reports

			NRC supported education programmes irrespective of their gender, background and abilities, and are physically and emotionally safe, so they can learn and thrive.	guidance/training (Target 80% of COs)	Global Output and Outcome Reporting System (GORS)
		23.b		Various education indicators (see full mandatory indictor list)	
24.	Greater investment in innovation improving humanitarian response Country offices and global core competencies' capacity on human centred design to ensure affected people are involved in the most meaningful manner in the design of new programmes strengthened	24.a	# of countries have projects using the human centred design approach. NRC has on demand support to global core competency to support in workshops and project development (Target: 4)	Project reports	
25.	Greater investment in technology improving humanitarian response NRC external stakeholder needs are better served	25.a	% of country offices where global digital solutions have been rolled out (Target: 80%)		
		25.b	International Aid Transparency Initiative (IATI) reporting is automated for some donors	Cycles reports and integrations	
		25.c	Beneficiary cases are tracked, and feedback loops recorded for selected core competencies	Core case management component	
26.	Internal Displacement Monitoring Centre IDMC's data, analysis, and research on internal displacement has become more comprehensive and is continually recognised as the global reference on internal displacement	26.a	% increase in internal displacement data that is managed and reported on by IDMC (Target: 25%)	IDMC displacement monitoring platform, Global Internal Displacement Database (GIDD).	
		26.b	# of times IDMC's data, research, and evidence is cited in national, regional, and global policies and strategies (Target: 5)	National, regional and global policies	
#	**OUTPUT**				
1.1	Provision of camp management assistance	1.1.a	# of total beneficiaries receiving camp management assistance Total reached in 2018: 390,993	Global Output and Outcome Reporting System (GORS)	These numbers can be aggregated. In other words, it can be presented as a total for the organisation, and per country. Targets will be set in January 2020.

2.1/ 3.1/ 23.1	Provision of education assistance	2.1.a/ 3.1.a/ 23.1. a	# of total beneficiaries receiving education assistance Total reached in 2018: 1,075,823	Global Output and Outcome Reporting System (GORS)	
4.1/ 5.1	Provision of assistance through information, counselling and legal assistance (ICLA) programmes	4.1.a/ 5.1.a	# of total beneficiaries receiving ICLA assistance Total reached in 2018: 1,196,142	Global Output and Outcome Reporting System (GORS)	
6.1/ 7/1	Provision of livelihoods and food security and assistance	6.1.a/ 7.1.a	# of total beneficiaries who have received food assistance Total reached in 2018: 2,682,755	Global Output and Outcome Reporting System (GORS)	
8.1/ 9.1/ 10.1	Provision of shelter assistance	8.1.a/ 9.1.a/ 10.1. a	# of total beneficiaries receiving shelter assistance Total reached in 2018: 1,569,081	Global Output and Outcome Reporting System (GORS)	
11.1/ 12.1/ 13.1	Provision of water, sanitation and hygiene assistance	11.1. a/ 12.1. a/ 13.1. a	# of total beneficiaries receiving WASH assistance Total reached in 2018: 2,484,732	Global Output and Outcome Reporting System (GORS)	
21.1	Provision of multi-purpose cash	21.1. a	# of individuals receiving multi-purpose cash Please note that this indicator relates to multi-purpose cash (MPC) only. We also have indicators on use of cash in relation to specific core competencies. All data in this regard will be made available to NMFA upon reporting.	Global Output and Outcome Reporting System (GORS)	