

# Activity Accounts (profit & loss)

(All figures in NOK 1 000)


	Notes	2013	2012
<b>Revenue</b>			
Contributions from Norwegian donors		664 368	605 333
Contributions from foreign donors		<u>1150 787</u>	<u>727 283</u>
<b>Total contributions from donors</b>	5	<b>1 815 155</b>	<b>1 332 616</b>
Lotteries and games		6 234	4 901
Sponsors	2	44 135	36 621
Webshop / sale of products		1 212	1 126
Advertisements in NRC magazine		<u>154</u>	<u>90</u>
<b>Total fundraising</b>		<b>51 735</b>	<b>42 738</b>
Financial income		18 577	15 391
Financial costs		<u>-3 767</u>	<u>-4 836</u>
<b>Net financial income</b>		<b>14 810</b>	<b>10 555</b>
<b>Other income</b>		<b>0</b>	<b>0</b>
<b>TOTAL REVENUE</b>		<b>1 881 700</b>	<b>1 385 909</b>
<b>Operating costs</b>			
<u>Humanitarian activities:</u>			
Shelter (building of homes and schools)		693 855	424 760
Education		316 041	200 569
Information, Councelling and Legal Assistance		209 376	186 625
Food Security		102 032	182 313
Camp Management		0	49 464
WASH		81 068	5 019
Other		<u>73 489</u>	<u>38 024</u>
<b>Total direct costs to Programme Activities</b>		<b>1 475 862</b>	<b>1 086 774</b>
<b>Emergency Standby Rosters</b>		<b>205 989</b>	<b>171 292</b>
<b>Advocacy and Information</b>		<b>75 472</b>	<b>58 194</b>
<b>Project Support at Head Office</b>	3	<b>82 584</b>	<b>72 653</b>
<b>Total costs to Humanitarian activities</b>		<b>1 839 906</b>	<b>1 388 914</b>
<b>Administration costs</b>	3	<b>16 445</b>	<b>8 363</b>
<u>Fundraising</u>			
Lotteries and games		4 419	2 903
Sponsors		5 333	6 182
Webshop / sale of products		254	621
Other fundraising costs		5 131	8 232
<b>Total fundraising costs</b>		<b>15 137</b>	<b>17 937</b>
<b>TOTAL OPERATING COSTS</b>		<b>1 871 488</b>	<b>1 415 214</b>
<b>NET RESULT</b>		<b>10 212</b>	<b>-29 305</b>
<b>Appropriation of net result:</b>			
Transfer to / (from) other equity		10 212	-29 305
<b>Sum appropriation of net result</b>		<b>10 212</b>	<b>-29 305</b>

# Balance sheet as per December 31

(All figures in NOK 1 000)

	Notes	2013	2012
<b>ASSETS</b>			
<b>Long term assets</b>			
Long term receivables	8	35	35
Fixed assets	6	3 685	4 725
<b>Total long term assets</b>		<b>3 720</b>	<b>4 760</b>
<b>Short term assets</b>			
Short term receivables, donors		258 180	136 755
Short term receivables		29 237	25 043
Bonds	7	218 103	189 911
Bank deposits and cash	9	347 127	262 701
<b>Total short term assets</b>		<b>852 647</b>	<b>614 410</b>
<b>Total assets</b>		<b>856 367</b>	<b>619 170</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Equity</b>			
Foundation capital		1 000	1 000
Equity with internal restrictions		49 000	49 000
Other equity	10	181 972	138 786
Equity with external restrictions	2,10	89 252	122 226
<b>Total equity</b>		<b>321 224</b>	<b>311 012</b>
<b>Short term liabilities</b>			
Trade accounts payable		11 639	6 747
Government fees		41 727	31 972
Project funds received as advancements		353 064	195 056
Other short term liabilities		128 713	74 384
<b>Total short term liabilities</b>		<b>535 143</b>	<b>308 159</b>
<b>Total equity and liabilities</b>		<b>856 367</b>	<b>619 170</b>

Oslo, May 9th 2014

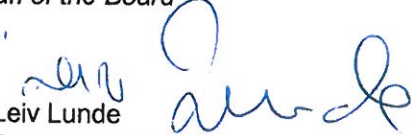
  
Ivar Kreutzer  
Chairman of the Board


  
Gisele Marchand  
Deputy Chairman of the Board

  
Kaci Kullmann Five  
Board member

  
Cecilie Hellestveit  
Board member


  
Ahmed A Madar  
Board member

  
Leiv Lunde  
Board member

  
Per Byman  
Board member

  
Lisa Ann Cooper  
Board member

  
Ingvill Frederiksen  
Staff repr.

  
Petra Storstein  
Staff repr.

  
Jan Egeland  
Secretary General

# Cash flow analysis

(All figures in NOK 1 000)

	<u>2013</u>	<u>2012</u>
<b>Cash flow generated by operations:</b>		
Net result	10 212	-29 305
Depreciation of fixed assets	4 578	3 916
Increase(+) / Decrease(-) of project advancements	36 583	-113 982
Change in other short term receivables & liabilities	64 782	-14 138
<b>(A) Net cash flow from operations</b>	<b>116 155</b>	<b>-153 509</b>

<b>Cash flow spent on investments in fixed assets:</b>		
Investments in fixed assets	-3 538	-4 699
Net investment in shares and bonds	-28 192	-126 351
<b>(B) Cash spent on investments in fixed assets</b>	<b>-31 730</b>	<b>-131 050</b>

<b>Cash flow from long term financing:</b>		
Increase(-) / Decrease(+) in long-term receivables	0	0
<b>(C) Net cash effect of long term financing</b>	<b>0</b>	<b>0</b>

A+B+C Net changes in cash flow during the year	84 425	-284 559
Bank deposits and Cash Jan 1	262 702	547 262
<b>Bank deposits and Cash Dec 31</b>	<b>347 127</b>	<b>262 702</b>

## NOTES TO THE ACCOUNTS

### Note 1 Accounting principles

The Norwegian Refugee Council (NRC) is a non-profit humanitarian foundation.

Its activities are financed through project contributions from donors such as the Norwegian Ministry of Foreign Affairs (MFA), Swedish SIDA, the UN system, EU and governmental funding from Great Britain, USA, Denmark and Canada. In addition also with own funds collected through fundraising. In total 53% of project contributions from donors came from non-Norwegian actors.

In 2013, NRC-projects were conducted in 24 countries, some of which experience considerable lack of stability. Consequently, a relatively high risk applies to human resources and to the foundation's assets. The financial risk, however, is rarely the responsibility of NRC.

The donors will normally carry the risk of financial loss caused by acts of war or robbery, provided appropriate security measures have been taken.

NRC has a very high focus on security in all matters to minimize the risk for damages and accidents. All NRC-employees in Norway and abroad are insured, removing all liability of the foundation in the event of war, other unrest or accidents. Similarly, all material is insured.

On March 13th 1997, NRC was organized as a foundation, with a foundation capital of NOK 1 mill. Being a foundation,

NRC's financial statements must be submitted to Regnskapsregisteret in Brønnøysund, Norway.

The foundation is tax-exempt.

As of the accounting year 2008, Norwegian Refugee Council has implemented a new accounting standard for non-profit organisations; the Provisional Norwegian Accounting Standard on Good Accounting Principles for Idealistic Organisations as of November 2008.

The main change is that the profit and loss account is classified by activity rather than by type.

Operating costs are split into three main categories; humanitarian activities, fundraising and administration.

Humanitarian activities are split into our different operational activities.

### **Principles of revenue-and cost recognition**

Income from marketing activities (fundraising from individuals, organizations and companies, plus lotteries etc) are recognized as revenue when received, except funds with specific restrictions on usage.

There are always certain restrictions to income classified as 'Contributions from donors' in the Activity Accounts, also including an obligation to return unused funds to donors. Such contributions are recognized as revenue in line with expenditures used.

Expenditures are recognized as costs on the day of the transaction; when the goods or service has been delivered and the activity is done.

Telethon funds are booked in line with the above mentioned accounting standard for non-profit organisations.

This means NRC showed a significant profit in 2010, while the years when the Telethon funds are spent will show similar negative result-effects.

Unused Telethon funds have been recognized in the balance sheet as 'Equity with external restrictions'.

The line 'Transfer to/from other equity' in Activity Accounts better reflects the organisation's operating result.

#### **Classification and evaluation of balance sheet items**

Short term assets and liabilities include items which are due for payment within one year from the balance sheet day, and items connected to operation of the projects.

Other items are classified as fixed assets/long-term liabilities.

Shares and bonds are valued at their actual market value on the balance sheet day.

Long-term assets are valued at the lowest of acquisition cost and fair value. Write-downs to fair value are carried out when the decrease in value can not be considered temporary, and must be considered necessary according to generally accepted accounting principles.

The write-downs are reversed when the basis for write-downs no longer exists. Long-term liabilities are included in the balance sheet at fair value on the balance sheet day.

#### **Fixed assets**

Fixed assets with an expected financial life-span of more than three years and a cost of more than NOK 15 000, are capitalized in the balance sheet and depreciated over their financial life-span. Maintenance of fixed assets are charged directly to p&l, while additional investments and/or improvements are added to the purchase price of the fixed asset and depreciated accordingly. Fixed assets procured for usage in the field are charged directly to Profit and Loss at the time of procurement. This because the purchase cost is covered in total by donors and the asset will normally be at the donor's disposal at the end of the project. In addition there is a rapid wear and tear and high risk of loss of the assets.

#### **Receivables**

Receivables are included in the balance sheet at face value less deduction of provisions for expected loss.

Provisions for bad debts are based upon individual assessments of each receivable.

#### **Foreign exchange**

Balance sheet items in foreign currencies are converted at the exchange rate at the day of balance, except receivables and liabilities in projects, which are valued at acquisition cost. Bank deposits and cash holdings acquired for usage in donorfinanced projects, are also maintained at the rate of acquisition, because this is the rate used when the donors approve and compensate for costs paid in foreign currencies.

Foreign exchange gains and losses are included as financial items in the Profit and Loss.

### **Note 2 Sponsors and fundraising (earmarked and non-earmarked)**

*(All figures in NOK 1 000)*

	<u>2013</u>	<u>2012</u>
Non-earmarked contribution from private sponsors	33 380	32 307
Non-earmarked contribution from business and other partners	3 055	1 999
Earmarked contrib. from private sponsors, business and others	<u>7 700</u>	<u>2 315</u>
Total contributions	<b>44 135</b>	<b>36 621</b>

Non-earmarked contribution from private sponsors is mainly monthly payments from our 11 000 sponsors.

We received in-kind earmarked contributions at 7.3 mill NOK from Boston Consulting Group and 0.4 mill NOK from law firm Kluge.

See also note 3. Law firm Kluge also gave a contribution of 0.3 mill NOK as non earmarked contribution to NRC.

#### **Spesification of Telethon funds (NRK 2010)**

During 2013 Telethon funds are partly placed in a separate bank account, partly in bonds. Interest and yield will be used for program activities too.

These funds have to be used and spent in a period of 5 years and in compliance with activities specified in our application.

These activities take place in NRC's program countries and all projects are monitored through own financial project accounts.

Use of Telethon funds will be audited yearly and reported to NRK (NRK's "Innsamlingsråd").

	<u>2013</u>	<u>2012</u>
Net Telethon funds available 01/01	<b>115 621</b>	<b>158 675</b>
Telethon-funds used 2013 (-)	-31 151	-48 092
Interest/yield on Telethon funds 2013(+)	<u>4 782</u>	<u>5 038</u>
Net Telethon funds available 31/12	<b>89 252</b>	<b>115 621</b>
Other funds with external restrictions available 31/12	0	6 605
Total equity with external restrictions	<b>89 252</b>	<b>122 226</b>

### Note 3 Specification of operating costs

(All figures in NOK 1 000)

Following Provisional Norwegian Accounting Standard on Good Accounting Principles for Idealistic Organisations, **costs for administration** are defined as the part of the costs for running the organisation that are not directly linked to specific activities. Administration costs include costs incurred by the Board, salary to Secretary General and his/her staff, Director of Administration, HR- director, Finance Director, Chief Accountant, Strategic Advisors and fees to auditors and lawyers. In 2013, 7.3 mill NOK is included for a organizational project carried out by pro bono services by Boston Consulting Group. In addition 0.4 mill NOK was received by pro bono services by law firm Kluge.

All employees of Norwegian Refugee Council are employed to work with one or more of the main activities of the organisation, and costs related to these persons are distributed among the different activities. **Indirect support functions** at the head office are distributed between the main activities based on the number of manyears linked to the different activities.

Support- and administration costs are mainly **financed** by donors as percentage add-ons to direct project costs. Also parts of the advocacy and information activities at HQ (18 mill NOK) are not directly financed externally and must therefore be financed within the same percentage add-on or with equity.

<u>Specification of costs by activities</u>	<u>2 013</u>		<u>2 012</u>	
Direct costs on Humanitarian activities	1 757 394	93,9 %	1 317 548	93,1 %
Indirect costs on Humanitarian activities	82 512	4,4 %	71 365	5,0 %
Administration costs	16 445	0,9 %	8 363	0,6 %
Fundraising	15 137	0,8 %	17 937	1,3 %
<b>Total operating costs</b>	<b>1 871 488</b>	<b>100 %</b>	<b>1 415 214</b>	<b>100 %</b>

Costs related to obtaining contributions from donors are generally low and integrated in daily project support, both in field and at HQ. It therefore seems inappropriate to distribute these costs in direct and indirect costs related to program activities. 98% of all costs were spent on

Humanitarian Activities for each of the years 2013-2011 and would only have been marginally lower if such a distribution had been done.

The so-called Fundraising percentage (as referred to in Innsamlingskontrollens instructions) was 79, 67 and 65 % for the years 2013-2011.

Costs spent on Administration has been the same in 2013-2011; at 1%.

<u>Specification of costs by type</u>	<u>0</u>	<u>0</u>
Project materials etc	1 100 612	798 244
Salaries and social costs	729 332	575 380
Other operating costs	36 966	37 012
Depreciation of fixed assets	4 578	3 916
<b>Total operating costs</b>	<b>1 871 488</b>	<b>1 415 214</b>

### Note 4 Salaries etc

(All figures in NOK 1 000)

	<u>2013</u>	<u>2012</u>
Salaries	630 200	503 333
Social security allowance	18 565	16 562
Other benefits	80 567	55 485
<b>Gross salary costs</b>	<b>729 332</b>	<b>575 380</b>

NRC got a new Secretary General in August 2013. The two Secretary Generals were in 2013 combined paid NOK 1.219.998 in salaries and NOK 6 585 in other allowances, totalling NOK 1 225 583. No remunerations was paid to the Board members in 2013.

The fee to Ernst & Young AS is estimated to NOK 352 000 (incl audit of IDMC). In addition, **NOK 5 472 342** was paid for project audits performed in Norway and abroad. These audits were performed by a number of different auditors. The audit fees are included under 'Administration costs' and 'Direct costs on Humanitarian activities', respectively.

At the end of the year there were in total 3 879 employees working for NRC, of which 170 at the head office in Oslo.

In addition, 443 employees were employed by NRC in Oslo, for service abroad.

The remaining 3 266, which is 84% of all staff, are local employees in our program countries.

All employees paying tax to Norway are members in The Norwegian Public Service Pension Fund; NRC's pension scheme.

The secondees; who work for miscellaneous UN-organizations abroad, were incorporated as members of the above mentioned pension scheme from January 1st 2010.

Note 5 Project revenue split on donors, countries and regions

Region	Land	MFA Norway	ECHO EU	UNHCR UN	Sida Sweden	DFID UK	Norad Norway	UNICEF UN	OCHA UN	Europe Aid EU	OFDA USA	UNDP UN	DANIDA Denmark	BPRM USA WFP UN	SDC Swiss	Other UN	DFAIT/DFA TD Canada	Other	Totals Institutional Donors	Own funds Telethon funds	Total	
A S I A	Afghanistan	33 824	30 341	6 124	22 465	0	3 595	0	2 950	9 523	0	0	0	0	114	3 142	0	0	122 725	2 377	125 102	
	Georgia	14 038	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	14 038	0	14 038	
	Iraq	8 236	0	0 969	6 976	4 821	0	7 228	1 222	0	0	0	0	0	0	0	0	0	39 739	1 466	41 205	
	Jordan	20 248	33 461	67 299	5 174	1 896	0	11 178	0	843	0	0	0	0	0	0	3 847	0	0	140 505	0	140 505
	Lebanon	52 193	30 149	20 955	5 718	18 205	0	4 658	0	1 262	15 041	0	0	0	0	0	0	0	148 619	1 840	148 459	
	Myanmar	16 289	6 633	0	6 633	1 414	0	0	0	0	4 397	0	0	0	0	0	0	0	29 870	0	29 870	
	Pakistan	21 143	46 533	2 562	6 401	13 181	0	0	0	0	0	0	0	0	0	0	0	0	95 838	2 218	98 154	
	Palestine	8 359	10 985	0	10 895	12 624	0	3 050	0	0	5 569	0	0	0	0	0	0	0	52 143	2 642	54 785	
	Sri Lanka	3 881	1 276	0	0	10 343	0	2 500	0	0	1 629	0	0	0	0	0	135	0	946	9 086	9 487	
	Turkey/Syria	20 000	10 334	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	43 327	1 772	45 099	
	Iran	9 236	533	0	0	1 359	0	1 359	0	0	0	0	0	0	0	0	0	0	11 128	0	11 128	
	Yemen	10 000	8 161	15 021	3 584	620	893	0	2 452	0	0	0	0	0	0	0	0	0	40 711	0	40 711	
	Secondments	58 446	8 454	0	0	7 587	0	163	19 682	0	0	0	0	0	0	0	13	0	94 326	0	94 326	
	<b>Total Asia</b>		<b>275 496</b>	<b>179 907</b>	<b>118 029</b>	<b>70 882</b>	<b>70 659</b>	<b>11 396</b>	<b>23 323</b>	<b>26 306</b>	<b>36 148</b>	<b>0</b>	<b>0</b>	<b>10 918</b>	<b>2 195</b>	<b>6 321</b>	<b>3 894</b>	<b>0</b>	<b>4 486</b>	<b>840 153</b>	<b>12 715</b>	<b>852 869</b>
EUROPE	Djibouti	0	3 215	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3 215	1 476	4 691	
	Ivory Coast	2 997	11 126	5 055	4 403	0	5 733	1 961	0	3 537	0	0	0	0	0	0	0	0	38 321	1 694	40 315	
	Ethiopia	18 400	12 229	35 531	6 406	0	1 188	9	0	0	0	0	0	0	0	0	0	0	73 183	3 174	76 368	
	Kenya	13 625	10 219	21 293	7 364	0	383	0	1 048	2 385	0	0	0	0	6 752	271	0	0	1 422	63 653	65 075	
	Congo D.R.	18 879	16 983	0	18 285	2 413	8 278	29 432	0	0	0	0	12 063	0	4 153	0	0	0	344	109 082	4 485	
	Liberia	9 894	1 730	11 605	6 289	0	18 529	0	0	0	0	0	0	0	0	0	0	0	48 638	704	49 339	
	Mali	5 142	0	28 545	14 551	0	0	121	0	0	0	0	0	0	0	0	0	0	596	48 510	49 002	
	Somalia	32 001	64 161	9 444	24 718	2 761	24 514	18 153	17 301	6 108	0	0	247	0	1 585	0	0	-9	197 401	544	197 945	
	South Sudan	17 821	0	2 643	14 284	20 056	11 276	3 142	0	48	0	6 212	0	0	0	0	0	2 075	77 507	4 222	81 729	
	Uganda	15 036	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	18 554	2 372	20 926	
	Zimbabwe	3 255	4 475	75	8 946	0	3 000	0	0	0	0	0	0	0	0	0	0	0	79 684	0	79 684	
	Secondments	52 932	4 475	0	0	0	0	1 005	19 508	0	0	0	198	0	0	0	0	0	840 153	12 715	852 869	
	<b>Total Africa</b>		<b>187 873</b>	<b>127 090</b>	<b>112 253</b>	<b>105 207</b>	<b>25 230</b>	<b>72 909</b>	<b>48 680</b>	<b>40 998</b>	<b>12 000</b>	<b>6 212</b>	<b>12 508</b>	<b>10 918</b>	<b>7 281</b>	<b>837</b>	<b>1 060</b>	<b>2 075</b>	<b>5 872</b>	<b>773 871</b>	<b>28 482</b>	<b>802 153</b>
	Switzerland (IDMC)	6 907	0	3 087	1 601	4 902	1 617	0	0	0	3 558	7 841	0	0	0	0	0	0	5 647	35 159	535	35 894
Norway	19 203	419	177	1 672	855	3 816	0	0	258	0	0	0	0	0	0	0	0	819	27 200	1 216	28 416	
Secondments	17 741	5 910	2 463	0	0	0	56	490	0	1 441	0	0	0	35	0	150	0	5 855	34 241	0	34 241	
<b>Total Europe</b>		<b>43 851</b>	<b>6 329</b>	<b>5 728</b>	<b>3 273</b>	<b>5 738</b>	<b>5 433</b>	<b>56</b>	<b>490</b>	<b>3 816</b>	<b>9 282</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35</b>	<b>150</b>	<b>0</b>	<b>12 421</b>	<b>96 801</b>	<b>1 751</b>	<b>98 351</b>	
Colombia	19 389	3 264	575	13 938	3 280	6 350	0	0	0	0	0	0	0	0	0	44	2 554	49 423	4 082	53 508		
Secondments	18 856	1 171	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	20 129	0	20 129		
<b>Total America</b>		<b>38 347</b>	<b>4 484</b>	<b>575</b>	<b>13 938</b>	<b>3 280</b>	<b>6 350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44</b>	<b>44</b>	<b>2 554</b>	<b>69 552</b>	<b>4 082</b>	<b>73 634</b>		
Other																						
<b>TOTAL PROJECT-REVENUE</b>		<b>545 387</b>	<b>317 790</b>	<b>238 585</b>	<b>193 300</b>	<b>104 907</b>	<b>96 086</b>	<b>72 059</b>	<b>67 794</b>	<b>51 985</b>	<b>15 494</b>	<b>12 508</b>	<b>11 031</b>	<b>7 843</b>	<b>7 158</b>	<b>5 247</b>	<b>4 630</b>	<b>57 980</b>	<b>1 815 155</b>	<b>47 030</b>	<b>1 862 186</b>	

Donor's share (of total revenue) 29,3 % 17,1 % 12,7 % 10,4 % 5,6 % 5,2 % 3,9 % 3,6 % 2,8 % 0,8 % 0,8 % 0,7 % 0,6 % 0,4 % 0,4 % 0,3 % 0,2 % 3,1 % 97,5 % 2,5 % 100 %

Donor's share (ex secondments) 24,3 % 18,2 % 14,3 % 11,8 % 6,0 % 5,9 % 4,3 % 1,7 % 3,2 % 0,9 % 0,9 % 0,8 % 0,7 % 0,5 % 0,4 % 0,2 % 0,3 % 3,2 % 97,1 % 2,9 % 100 %

Received in cash in year 2013

GBP  
11 029 479

## Note 6 Fixed assets

(All figures in NOK 1 000)

	Furniture, IT, equipment
Acquisition cost as per Jan 1st 2013	15 957
Investments in 2013	3 538
Divestments in 2013	0
<b>Acquisition cost as per Dec 31st 2013</b>	<b>19 495</b>
Accumulated depreciation/write-downs as per Jan 1st 2013	-11 232
Depreciation in 2013	-4 578
Divestments in 2013	0
<b>Accumulated depreciation/write-downs Dec 31st 2013</b>	<b>-15 810</b>
<b>Net book value at Dec 31st 2013</b>	<b>3 685</b>

Depreciation rate (linear) 33 %

NRCs head office on four floors in Grensen 17 Oslo, was rented from Søylen Eiendom AS. In February 2014 NRC moved to new premises in Prinsens gt 2. The rental contract with Prinsens gt 2 Oslo DA runs until 31st Decemcer 2023, the annual rental cost is approx NOK 8 million.

## Note 7 Bonds

(All figures in NOK 1 000)

Surplus funds are invested in the market through professional investors.

NRC do not invest in shares.

### NRC funds:

Name	Value 31.12.2012	Inv./(sale) 2013	Yield 2013		Value 31.12.2013
			t NOK	% (annual)	
DNB Obligasjon (III)	29 550	5 784	1 581	5,2 %	36 915
DNB Obligasjon 20 (IV)	33 510	6 461	1 437	4,2 %	41 408
DNB Likviditet (IV)	13 677	4 248	353	2,5 %	18 278
DNB Likviditet 20 (III)	11 346	3 508	235	2,0 %	15 089
<b>Total bonds</b>	<b>88 083</b>	<b>22 014</b>	<b>3 606</b>	<b>3,9 %</b>	<b>111 690</b>

Booked value equals market value both in 2012 and 2013.

### In addition, NRC has invested Telethon funds in bonds.

Name	Value 31.12.2012	Inv./(sale) 2013	Yield 2013		Value 31.12.2013
			t NOK	% (annual)	
DNB FRN 20	55 880	0	2 116	3,8 %	57 996
DNB Obligasjon (III)	45 948	0	2 469	5,4 %	48 417
<b>Total bonds</b>	<b>101 828</b>	<b>0</b>	<b>4 585</b>	<b>4,5 %</b>	<b>106 413</b>

Remaining Telethon funds were 89 mill NOK by 31st Dec 2013 (see Note 2). This means that 17 mill NOK at the end of the year is financed by NRC own funds.

## Note 8 Long-term receivables

In 2001, 10 of Norways largest humanitarian organizations started a co-operation on games on the internet.

In this connection, two companies were established:

"De 10 Humanitaere AS" where each organization paid in NOK 15.000 for 10% of the share capital.

In addition, each organization granted a loan of NOK 100 000 to "De 10 Humanitaere AS", of which NOK 20 000 is not yet paid back.

The loan, totalling NOK 1 mill, was used to acquire 51 % of the company "Norskspill.no AS".

## Note 9 Bank deposits and cash

Of the bank deposits, NOK 6,0 mill is tied up on a separate account for tax deducted from employees, NOK 7,0 mill is deposited as guarantee for lotteries and NOK 1,8 mill as deposit for the rental contract for the head office in Oslo.

Bank deposits include Telethon funds/other funds with restrictions, in total 122 mill NOK, see Note 2.

**Note 10 Earned equity***(All figures in NOK 1 000)*

	<u>2013</u>	<u>2012</u>
Other equity as per Jan 1st	121 642	106 556
Transfer (from) / to Other equity	17 144	15 086
<b>Other equity as per Dec 31</b>	<b>138 786</b>	<b>121 642</b>

Other equity is not within restrictions to what it can be used for.

Anyway, the Board has committed itself to implement extraordinary measures if Other equity is all used.

Unused Telethon funds / other funds (89 mill NOK) is within strict regulations for use, and are therefore placed separate in the balance sheet, as 'Equity with external restrictions'. See also Note 2.

**Note 11 Currency risk**

All project funds used in the field are converted to USD or EURO.

During periods with significant currency fluctuations, the foundation runs a certain risk of currency loss, as most of the donor funds are granted in NOK. In many cases the donors accept to carry the currency risks. In addition, the risk is reduced through usage of forward contracts.

As per December 31 2013, NRC has no active forward contracts.

**Note 12 Related parties**

The Norwegian Refugee Council (NRC) is a non-profit humanitarian foundation.

For Norwegian Refugee Council the term 'related parties' applies to the Board, Management team and other employees.

There have been no relevant transactions with these parties during 2013.